

Between 20 January 2020 and 25 January 2021 a scrutiny review concerning the climate and ecological emergency was conducted.

The following was recommended to the executive:

Recommendation 1	Internal Governance;					
Recommendation 1	A The Council should establish a politically proportionate Committee (the Climate and Ecological Emergency Policy Committee) with responsibility for directing the Council's response to the climate and ecological emergency. The Chairperson of that Committee may or may not be a Cabinet Member depending on the precise arrangements adopted by the council, but the Committee is to have primacy.					
	B The Committee should take account of the proposed Future Generations Act.					
	C The Committee should have some form of decision making powers in line with the future hybrid system of governance.					
	D The Committee should have its own budget that facilitates it to fulfil its remit and initiate projects that will enable the council to make progress required with respect to the climate & ecological emergency. E The Committee should be the focal point for all council climate change related work.					
	F The Committee should receive regular reports from bodies charged with directing the countywide response to the climate and ecological emergency. The Committee would not duplicate this work but ensure that the council remained sighted upon it. G Research should be undertaken and consideration given to models adopted by other authorities reflecting these					
	principles.					
Executive Response	Rejected. Recommendation G to be referred to the Rethinking Governance Group.					
	Parts A, C and D are not possible under a Hybrid Model of governance, however the proposal will be referred to the Rethinking Governance Group who are considering Hybrid Model governance arrangements for the council. Elements of the recommendation, specifically part G and elements of B, E and F will be considered as a part of this work.					
	The Council is currently operating its governance arrangements by way of a Leader/Cabinet model (Local Government Act 2000) which means that the Leader is appointed by Full Council and the leader appoints the Cabinet and the leader decides which executive functions will be carried out by individual Cabinet Members. The constitution sets this out at Part 2 Article 5. This leadership model also has to have at least one overview and scrutiny committee, it currently has three such committees. The proposal to establish a Climate Change Committee, would not fall within the Leader/Cabinet model but instead would be a committee established under a committee system where the council would divide itself into politically balanced committees that					

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make the decisions.

	The Cabinet Member is ve	•	idea of working with	h an advisory group of interested	members and will seek to		
Action	Cotabiloti odon a group iiii	Owner	By When	Target/Success Criteria	Progress		
The recommendation will be consthe rethinking governance working		Monitoring Officer	May 2021.	Review completed by rethinking governance group.			
Recommendation 2	and set up a new Partne approach to a Partnersh a. A collaborative, or response to the climate b. The Council shout. Arrangements should delivery of measures the implementation.	ership to adopt and dhip to deliver a count open and transparen and ecological emeruld be represented o hould be put in placed be made for the menat are likely to be recounted to the made for the menated be made for the menated by the menated by the made for the menated by	drive forward the active forward the active forward the active forward the active for the partnership, active for the partnership of the partnersh	create the basis of a net zero, action plan. The Group recommo the climate and ecological emy needs to be established to de should participate in it and may feedback from the partnership to include those who sure that they are practical and partnership to include a range of	ends the following nergency; eliver the countywide a robust contribution. to the Committee. o are responsible for the capable of		
Executive Response	The executive acknowledge Group and considered as Partnership. A forthcoming decision will to facilitate the aim of achieval.	Accepted. The executive acknowledge the recommendations of the Task and Finish Group were shared with the outgoing County Steering Group and considered as a part of the drafting of the Terms of Reference for the proposed Herefordshire Climate and Nature					
Action		Owner	By When	Target/Success Criteria	Progress		
 Decision to be taken. Board to meet and take forward action plan. 		Richard Vaughan	July 2021.	Board established.	Terms of reference and application process drafted. Subject to Cabinet approval the invitation to apply to the role of board member will		

					open and will be publicised.	
Recommendation 3	2019 offered four option produced and one of the council and feed into the emergency.	ons to be detailed in hese options taken f he Committee and P	sembly was agreed at Full a forthcoming report. The forward as a priority. This c artnership to inform the w	Group recommend that tleption should be delivere	he report should be d and supported by the	
Executive Response	Accepted. Subject to rev	/iew.				
	citizen assemblies as a include the resources re area of focus to ensure. The council has recently public and key stakehold	method of engagement equired to deliver the a that they are clearly ling or partnered with an ex ders. Impact Consulta	ement framework for the cour nt with citizens (alongside otlassembly, the method by which hand to the County Plan and ternal agency (Impact Consu ancy will support the relevant is have been committed to an	ner tools and approaches). ch citizens are invited and the council's wider strateging altancy) to support the counteams with the planning and the counter that	Considerations will the prioritisation for the ic objectives. ncil's engagement with the nd delivery of a citizen's	
Action		Owner	By When	Target/Success Criteria	Progress	
Confirmation of resources to be agreed.	e committed and timeframes	Donna Vickers	Current review ongoing.	Delivery of Zero Carbon citizen's assembly.		
Recommendation 4	The executive should are accepted.	ensure that all releva	ant teams are sufficiently re	esourced to carry out all	recommendations that	
Executive Response	Accepted. All relevant heads of services have been consulted during the process and all teams are adequately resourced to carry out the work set out in the executive response to recommendations that have been accepted. Due to the extraordinary financial pressures the council is under and the savings targets required some recommendations have had to be rejected, these are noted in relevant responses.					
Action		Owner	By When	Target/Success Criteria	Progress	
Recommendation 5		onal responsibility to	dded to the Herefordshire (o ensure all staff are clear (
Executive Response	Rejected. The existing training mo	dule on the environme	ent will be updated. The train			

	towards carbon zero a	nd nature rich by 2030.	The training will be er	ngaging and will provide staff wit	th practical steps to help				
	them professionally an	nd personally. This trainin	ng will be widely adve						
	are made mandatory.	dule will flot be a manua	atory module as it is t	corporate policy that only module	55 that are required by law				
Action		Owner	By When	Target/Success Criteria	Progress				
Existing course to be updated a	and promoted to all staff.	Richard Vaughan	July 2021.	Course updated and promoted to staff.	Course currently being updated by the Sustainability & Climate Change team.				
Recommendation 6				Il emergency the Group felt it v	was important that the				
		work with the Local Go		tion to; ework on Natural Capital.					
				cing unnecessary vehicle use	and support sustainable				
	transport.	noodiago bonavioai o	nango aroana roaac	mig anniococcary remote acc	and support sustamasis				
	Development Fund.								
Executive Response	Accepted.								
			ocal Government Ass	sociation (LGA) on these issues	as well as raise these issues				
Antino	in the County Council I		Dec Mile and	T1/0					
Action		Owner	By When	Target/Success Criteria	Progress				
Write to the LGA.		Ben Boswell	June 2021.	Actively engage with					
Table issues at County Council	l Network.			LGA.					
				Discuss matters at CCN.					
Recommendation 7				am is recommended to suppo					
				e, social media, active and pas ols to facilitate behaviour chan					
		facilitate the following;							
		b. A link to the section on climate and ecological emergency on the council's website should be promoted by a							
		-	•	e pages relating to the environ	ment should be more				
		age more public involv		limate and scale sized assesses					
				limate and ecological emerger	ncy and signpost to other				
	sources of news on t	the climate and ecolog	ical emergency with	in the County.					

	and ecological emergen e. Good farming an	cy should be pro d land use practi	omoted by the council and/or ice should be actively promongaging in discussion with fa	r its partners. oted by the council, sup		
Executive Response	Accepted, in part.	· · · · · · · · · · · · · · · · · · ·	.ggg	g		
	environmental communic	ations. The counci	s under it is not possible to enti il's corporate approach provide nvironmental aspects are inclu	es a mix of resource and		
	 a. The Council communications team will support the work of the Partnership using our communications channels where the work is in line with the council's zero carbon ambitions for the county and/or has a positive impact on the residents of the county. The team can help promote case stories, news items and examples of commitment to the climate and ecological emergency. b. The home page banners on the council website are used to promote messages as part of the multi-media marketing mix. Banners are changed regularly and permanent banners are not recommended as they lose their effectiveness. There is opportunity for services to develop content to embed and include within council web pages to allow for greater 					
	easier navigation of c. The Newsroom prostories relating to d. The Council common e. Herefordshire Council climate and ecological easier navigation of the council common of the council council easier than the council easier navigation of the council easier navigat	from the home page ovides the latest of the climate and economications team of uncil communications gical emergency, v	k has been added into the Corge. corporate news for Herefordshicological emergency and will corporate actions team can help promote caswhere it is the lead agency and y service lead officers, as the experience.	re Council and links to re ontinue to do so. vity that aims to engage a se stories and examples of I has had direct involvem	levant content including news and inform local residents. of its commitment to the ent. Identification of these	
Action	I	Owner	By When	Target/Success Criteria	Progress	
a. To promote work of the b. Climate emergency lin Community navigation		Alex Floyd	a. Upon formation of partnership.b. Complete.	a. Ongoing promotions.b. Complete.	d. Climate emergency link has been added	

As a way of generating engagement, competitions and awards for innovative approaches to tackle the climate

c. Ongoing.

d. Ongoing.

e. Ongoing.

promotions.

promotions.

c. Ongoing

d. Ongoing

into the

Community

navigation box on

the front page of

d.

c. The newsroom will continue to deliver news relating to

inform local residents including competitions and awards.

d. Support corporate activity that aims to engage and

the climate and ecological emergency.

e. Promote case stories an the climate and ecologic lead agency and has had			e. Ongoing promotions.	the council's website.				
Recommendation 8	Full account should be to decisions. The concept environment's contribut a. The Cabinet consistency and app b. The council should be the concept.	Full account should be taken of the concept of Natural Capital (including air quality) making it the driver for all council decisions. The concept of Natural Capital could offer a different economic model with weight given to the environment's contribution to economic development; a. The Cabinet consider designating Natural Capital as a separate and distinct policy area in their portfolio of responsibilities and appoint a lead on it. b. The council should incorporate in tender assessment, criteria to take account of Natural Capital and prioritise support for low impact, sustainable local businesses as part of a progressive procurement policy that takes account of						
Executive Response	decision / proposal seeks measures in the County F Capital further guidance where the Council's updated So of all corporate commissions.	In 2020 the Council updated the corporate decision making process to require that all new decision reports set out how the decision / proposal seeks to deliver the council's environmental policy commitments, aligns to the Environmental success measures in the County Plan and addresses wider Environmental Impacts. In order to strengthen the consideration for Natural Capital further guidance will be developed for report authors to further inform future decision making. The Council's updated Social Value Policy requires consideration of social, environmental and economic considerations as part of all corporate commissioning. A key objective of the Council's Corporate Delivery Plan is the development of a new Nature Strategy which will include further						
Action		Owner	By When	Target/Success Criteria	Progress			
Updated guidance on Natural C future decision making and future	apital to be developed to inform re commissioning.	Liz Duberley	Sept 2021.	Guidance produced.				
Development of a Nature Strategy.		Liz Duberley	Feb 2022.	Adoption of Nature Strategy.				
Recommendation 9				oadband infrastructure and re tre provided impartial advice r				
Executive Response Rejected.								

The current Fastershire strategy is not to give up and deem any premise 'not possible to reach with fibre optic' until the council have exhausted all other opportunities to find fixed broadband solutions.

As well as its various strategic contracts, the council is utilising a number of grant schemes to implement this strategy. This current strategy is in effect until the end of 2022. If a premise is not in one of Fastershire's contracts, residents can express an interest via the Fastershire website in developing a community project which Fastershire will fund and support. This will only fund Gigabit Capable fixed broadband infrastructure. Businesses have access to the Marches and Gloucestershire Business Broadband Grant, which is also administered by Herefordshire Council and provides Gigabit Capable Services. It would only be when these approaches have failed to deliver a fixed broadband solution that the project would look to advise people to consider mobile network solutions as the two are not comparable.

It is important to note that access to 4G home broadband packages are available already to most people in the county.

Action	Owner	By When	Target/Success Criteria	Progress
Continue to support the deployment of fibre optic broadband to rural properties until the end of 2022 utilising grant funding.	Matt Smith	2023.	>98% coverage at superfast speeds.	The county currently sits at c. 93% superfast coverage. The existing contracts will boost coverage to 97% by 2023. The Fastershire Community Grant and Business Grant will boost this coverage further but to what extent will depend on the level of demand from the community. So far 7 communities are in the pipeline for the Community Grant.

Recommendation 10

The Group recognises the importance of the Marches Local Enterprise Partnership (LEP) and the role they have to play in making progress with regards to the climate and ecological emergency. The Group recommends;

- a. A Natural Capital partnership with Marches authorities and the LEP should be explored.
- b. The executive should request that the LEP publically commit to support all three authorities to deliver on the net zero carbon targets.
- c. The executive should request the LEP review assessment criteria and consider taking account of Natural Capital. Support for low impact, sustainable local businesses could be prioritised as part of a progressive procurement policy that takes account of social value.

			LEP the issue of maize us		
Executive Response	Accepted.		t it reflects on the damage Marches LEP regarding the is	•	
Action		Owner	By When	Target/Success Criteria	Progress
by 2030. c. Request the LEP review th support and consider takin Request the LEP support f local businesses could be progressive procurement p social value. d. Raise with the LEP the issifeedstock for anaerobic dig	partnership. y commit to support all heir net zero carbon ambitions heir assessment criteria for hg account of Natural Capital. for low impact, sustainable prioritised as part of a policy that takes account of sue of maize used as a gestion and discuss a joined e issue, although this will be	Ben Boswell	June 2021.	Dialogue with LEP around these issues raised.	
Recommendation 11	The Committee be cons	ultees under the Co	re Strategy review.		_
Executive Response	Accepted. All members will be consu	ulted as a part of the	Local Plan update via Memb	bers briefing sessions.	
Action		Owner	By When	Target/Success Criteria	Progress
Ensure appropriate member/comm plan making process.	nittee engagement during the	Kevin Singleton	Ongoing process 2021-2024.	Members of the Committee consulted under Local Plan Update.	
Recommendation 12	Biodiversity net gain sh	ould be a considera	ation in future planning ap	plications through the C	ore Strategy review.
Executive Response			·		

			rsity net gain of 10% introdu				
Action	Environment Bill. Howeve	Owner	late will be able to consider t By When	Target/Success Criteria	Progress		
Local Plan update will be able to consider the scope for requirements above the national target.		Kevin Singleton	Ongoing process 2021- 2024.	The scope for setting requirements above national targets are considered.			
Recommendation 13	Under the Core Strategy review the development of a new truly sustainable town to meet housing targets should be considered preferable to incremental growth. The town would include biodiversity net gain, sustainable transport links and local renewable energy generation including a heat network. This should prevent broad countryside loss across the county and protect the historic nature of existing settlements.						
Executive Response	Accepted in part, the proposal will be reviewed as a part of the Local Plan update process. There is a requirement that the Local Plan update will need to demonstrate that reasonable alternatives are considered during the plan making process. The executive will consider whether one of the appropriate alternatives developed for the new sparstrategy for the County could be a new settlement or settlements.						
Action		Owner	By When	Target/Success Criteria	Progress		
Consideration given to appropriate the new spatial strategy for the Cousettlement or settlements.		Kevin Singleton	Ongoing process 2021- 2024.	A review of options completed.			
Recommendation 14	The group recognises there is a definition of sustainability in the NPPF; "Development that meets the needs of the present without compromising the ability of future generations to meet their own needs". However given the environmental and ecological emergency the group recommends that greater weight is given to "the ability of future generations to meet their own needs" through the Core Strategy review.						
Executive Response	Accepted, in part.		ble development can be bett		will be considered.		
Action		Owner	By When	Target/Success Criteria	Progress		
To consider how sustainable development can be better defined and prioritised as part of the Local Plan update.		Kevin Singleton	Ongoing process 2021-2024.	Review completed of the definition and priority given to sustainability as a part of the Local Plan update.			

Recommendation 15	mendation 15 Good clear environmental policies should be developed, demonstrably supported by the evidence base, contain specific minimum standards that could then be enforced. A Supplementary Planning Document (SPD) should be							
				entary Planning Documer	nt (SPD) should be			
Executive Response	produced to address the climate & ecological emergency Accepted.							
Executive response	•	d Building Standards	is being developed and will	encourage new buildings h	built to a higher standard			
			energy required to run them.		diff to a riighter standard			
			er Quality will look to produce		for agricultural			
			 Barticular focus will be on 					
			by development in support of					
Action	1110 20001 1011 57 2211	Owner	By When	Target/Success Criteria	Progress			
SPD on Environmental Building Stand SPD on Intensive Livestock Units and developed. The Local Plan update will enable furth support of the climate & ecological em	d River Quality be ther policy development in mergency.	Kevin Singleton	Both SPDs to be completed by December 2021. Local Plan update ongoing process 2021-2024.	SPD on Buildings Standards and SPD on River Quality are in force. Local Plan reinforce policies in support of the climate & ecological emergency.	SPDs on building standards and river quality are currently underway.			
Recommendation 16	Local planning strategy	to include nature re	ecovery networks through	the Core Strategy review	/ .			
Executive Response	It is understood that local put the Environment Bill.	planning strategy will ion of the new local pl	part of the Local Plan review Il likely be required to include	e nature recovery networks				
Action	,	Owner	By When	Target/Success Criteria	Progress			
Review the Environment Bill once it becomes an Act of Parliament.		Kevin Singleton	When the Bill becomes an Act of Parliament/ Local Plan update ongoing process 2021- 2024.	Review.				
Recommendation 17	The existing environmer	ntal and forthcomin	g ecology compliance che	ecklists should sit in the r	pre validation stage of a			
	planning applications wh	nere they will form	part of our local list.					
Executive Response	Rejected.							

	The council does not curre	ently have a local list	t, so this is something	that is being explored although	the last local list was		
	disbanded to make the pla conclude that a local list b Currently the checklists ar	anning service more re established then a re held on the planni	efficient so that it cou statutory consultation ng pages of the websi	ld validate applications more quin will follow. It and all applicants are encoura	ckly. Should the review		
	All applications are validated Applications without a che						
	Should the decision be ma	ade to move forward	with a local list, then	med. this will be incorporated in accor AS) review of the planning servi			
Action	,	Owner	By When	Target/Success Criteria	Progress		
Review opportunity for a local list.		Kevin Bishop	Jan 2022.	Completion of review.	The opportunity for a local list is currently being explored.		
Statutory consultation on local list		Kevin Bishop	April 2022.	Completion of consultation.			
Recommendation 18		ht in the planning i	balance and conside	ies on climate change and ecc er whether consolidating these tributed to them.			
Executive Response	In respect of existing police River Quality will provide a and ecology. Ultimately this is a matter within the planning balance	Accepted. In respect of existing policies the forthcoming SPDs on Environmental Building Standards and Intensive Livestock Units and River Quality will provide additional context and help inform the decision making of planning officers regarding climate change and ecology. Ultimately this is a matter of planning judgement for the professional officer in the processing of the application and conclusions within the planning balance. The Local Plan update will provide the opportunity to strengthen existing and/or introduce new planning policies in respect of					
Action	- cumato oriange and coole	Owner	By When	Target/Success Criteria	Progress		
Enactment of SPD on Environmental Building Standards. Enactment of SPD on Intensive Livestock Units and River Quality. Incorporate up-to-date policies to strengthen the response to the climate and ecological emergency where possible within the Local Plan update.		Kevin Singleton	Dec 2021. 2021-2024.	Implementation of two SPDs.	Both SPDs are currently underway.		
Recommendation 19				management plans which hav ed and existing plans should b			

	plans are issued to ensu	ure land is not under	multiple plans which wo	uld mean an exceedance	would exist. Any
	exceedances should be				
Executive Response	Rejected.		<u> </u>		
·	•	oilities to monitor this a	action as the Environment A	Agency enforce this. Howev	ver, when manure
			ig service as part of an app		
		•		•	
Action		Owner	By When	Target/Success Criteria	Progress
Manure management plans are revie	wed before new plans are	Kevin Bishop	Ongoing.		
issued to ensure land is not under mu		,			
Recommendation 20	A greater focus must be space and the scope for policies. A guidance not could include a checklis corridors, preventing the should be included.	the neighbourhood te should be produce st. The provision of g	ourhood development planning team to provide ed setting out the council reen space as a conditionallife corridors for individu	e greater encouragement 's expectations for provis n for planning as well as	to and support for such sion of green space. This retaining wildlife
Executive Response	development plans. Three (Guidance Note 24)' and 'broadened to cover a great	e of these currently cov Renewable Energy (G ater focus on low carbo		issues (Guidance Note 23 three Guidance Notes will bon, transport, green space)', 'Recreation Areas
	can be included within the		nose parishes whilst produc		
Action		Owner	By When	Target/Success Criteria	Progress
To revise and recast the current NDP		Sam Banks	September 2021.	Issuing of new guidance	
and 25 to include a wider scope of gr carbon.	·			note to parish councils.	
Recommendation 21			new anaerobic digesters		
	supports the circular ec	onomy and where it	can be shown there will b	oe no ad <u>verse effects on v</u>	water quality.
Executive Response	Rejected.				
-			emerging policy (M3) whic		
			se is to manage only natura		
			require development prop		
	nutrient discharges contrib	outing to nutrient neutr	rality, or betterment, within	the River Wye SAC.	
Action		Owner	By When	Target/Success Criteria	Progress

Incompanyation of the Minerale of	ad Wests Less Disa	Kayin Cinalatan	Draggamanadfar	The implementation of the			
Implementation of the Minerals a	nd waste Local Plan.	Kevin Singleton	Programmed for adoption 2022.	The implantation of the Minerals and Waste Local Plan.			
Recommendation 22	With respect to flooding: a. No future development sites should be brought forward in Environment Agency designated flood zones 2 and in order to allow these areas to sequester carbon, improve biodiversity and resilience. b. Actively investigate the causes of pluvial flooding and the discharge of water and sediments onto the public highway and carry out enforcement. c. Discussions take place with the LGA/EA/local and national drainage authorities and other appropriate bodies see how flooding issues can be addressed at a national level d. That there be a focus on actions that can be taken locally by council and partners e. Work with landowners from whose land flooding onto the highway is known to occur reminding them of their responsibilities						
Executive Response	a. Rejected.						
	b. Accepted.						
	c. Accepted.						
	d. Accepted.						
	e. Accepted.						
	a. It is not possible to prevent all development on flood zones 2 and 3 however, policy SD3 'sustainable water management and water resources' of Herefordshire's Core Strategy addresses this. It states that "development proposals are located in accordance with the Sequential Test and Exception Tests (where appropriate) and have regulated to the Strategic Flood Risk Assessment (SFRA) 2009 for Herefordshire". This policy aims to ensure development is located on land at lowest risk of flooding i.e. Flood Zone 1.						
	flooding and this Analysis has bee for each geograp Environment Age to be investigate	is set out in Section 1 en carried out of the Oc phical area affected an ency) or local sources ed and reported within a	9 of the Act and the invectober 2019 and Februa d whether this is attribut of flooding, i.e. ordinary a S19). Using this data, i	Lead Local Flood Authorities to instigations are therefore typically by 2020 flood events, identifying able to main river (therefore to be watercourses, surface water and initial budget and programme estimetrine this dataset. Some 5	termed 'S19 Reports.' the impact of the flooding e investigated by the d groundwater (therefore timates were produced		

county have been identified as requiring further investigation. Of these, 29 will require S19s by the council and 26 are within the remit of the Environment Agency. Note that we ordinarily plan for one S19 report to be completed per year. Whilst the desktop study will clearly help in prioritising and defining a programme of S19 reports, completing all of these investigations will clearly take some time.

- c. The primary way in which we do this is through Regional Flood & Coastal Committees (RFCC). These are committees established by the Environment Agency under the Flood & Water Management Act 2010. They bring together members appointed by Lead Local Flood Authorities and independent members with relevant experience who are appointed by the Environment Agency. RFCCs approve the annual programme of Flood and Coastal Risk Management (FCRM) work in their region and set the local levy that funds FCRM activities within the region that are a local priority. Herefordshire Council is part of the English Severn and Wye RFCC and its representative is Cllr Harrington. Through the River Wye and Lugg Natural Flood Management (NFM) Project (www.herefordshire.gov.uk/nfm) we have been working closely with the EA and project partners to deliver NFM measures that will reduce flood risk to downstream communities. Monitoring data and outputs from this project will feed into national discussions.
- d. It is extremely important to involve local communities in discussions about flooding and how to reduce their flood risk. Locals have a wealth of knowledge on flooding issues which are integral to identifying solutions. We are seeking to further engage with the various flood groups that have formed in Herefordshire. As resources allow, our approach is to create mutually beneficial relationships with local flood groups, providing advice as to what measures the flood groups/parishes can carry out themselves, and sharing asset information with them. As per recommendation 50 this will be supported by Talk Community over the coming year. The NFM project has highlighted the important role landowners can play in reducing flood risk, by adopting different land management practices or installing NFM features such as attenuation areas and leaky dams.
- e. At the request of Cabinet Members, BBLP have reviewed internal procedures to produce step by step processes that can be used by parish councillors, Ward Members, BBLP and residents alike to ensure a more focussed response to good maintenance of drainage throughout the county. This targeted enforcement work with landowners from initial stages of informing and helping them to discharge their responsibilities through to enforcement will be briefed to members and the guidance updated on the council's webpage at https://www.herefordshire.gov.uk/roads-1/flooding/6. We would always look to work with landowners first before taking any action ourselves. Under Farming Rules For Water (https://www.gov.uk/guidance/rules-for-farmers-and-land-managers-to-prevent-water-pollution#prevent-erosion-manage-livestock-and-soil) landowners are required to look after their soils and prevent erosion. It is the Environment Agency's responsibility to ensure compliance to these rules and they undertake inspections to do this. In Herefordshire we also have a soil patrol which is led by the Environment Agency. As part of this patrol work, high risk fields are identified using satellite imagery and then Environment Agency staff work with the relevant landowners to help prevent soil erosion and remind them of their responsibilities

(https://www.herefordshire.gov.uk/news/article/819/preventing pollution and hazards from soil water run-off).

Action		Owner	By When	Target/Success Criteria	Progress
 b. Continued working with the flooding and identify mitiga b. Conduct Section 19 investi events. c. Continued working with the committees c. Deliver NFM to reduce flood d. Support local Flood Groups Communities project. e. Council website to be updariparian responsibilities. 	etion. igations into significant flood e EA, BBLP and regional flood od risk es through the Talk	Steve Hodges	b. Ongoing. c. Ongoing. d. Refer to recommendation 50. e. March 2022.	b. Continued investigation and mitigation,	
Recommendation 23	Where sites have already build sustainable housin		r development, the counci	il should be supporting lo	ocal house builders to
Executive Response	Accepted, in part. With regards to housing sire by virtue of the review of the house builders and national In the review of the Local Flocal employment and train of the needs of the construence workers. Implementing the recommendation on their proposals to abolise with a national Infrastructure.	ites, the council will not the Local Plan, allocated hal house builders in dependent of the council will in the council will in the council will in the council will in the council will be dependent of the council will be dependent	not be able to direct that local te a range of sizes of developments and the rection of sustainable the local context in terms of the local context in terms	opment sites that would assibire. 106 agreements can be usele jobs and training. This withe availability of skilled, trainent responds to the consult community Infrastructure Le	ed to facilitate the use of a understanding ained and experienced ltation responses received by and the replacement
Action		Owner	By When	Target/Success Criteria	Progress

Recommendation to be capture the Local Plan.	d and explored in the review of	Kevin Singleton.	Ongoing process 2021-2024.					
Enactment of SPD on Environm	nental Building Standards.	Kevin Singleton.	December 2021	Implementation of SPD.	SPD currently underway.			
Recommendation 24			.106 monies to retrofit exi	sting poorly performing	housing stock in the			
		county to improve thermal efficiency (Milton Keynes as an example)						
Executive Response	Building Regulations. The savings not achieved with In the review of the Local using carbon offsetting, the type of measures that mig Implementing the recomm	Accepted. Carbon offsetting can operate as a planning policy that requires a reduction in carbon emissions beyond that required by Building Regulations. The offset payments pay for carbon saving projects to go ahead elsewhere, to make up for the carbon savings not achieved within developments. Carbon offsets are collected through section 106 legal agreements. In the review of the Local Plan the council will investigate how a carbon offset regime could operate, the risks and benefits of using carbon offsetting, the price that developers could be charged per tonne of carbon to achieve carbon abatement offsite, the type of measures that might be eligible and how a carbon offset fund might be managed. Implementing the recommendation will be dependent on how the Government responds to the consultation responses received on their proposals to abolish the use of section 106 agreements and the Community Infrastructure Levy and the replacement						
Action	with a flational fill astruction	Owner	By When	Target/Success Criteria	Progress			
To consider as a part of the Loc Recommendation 25		Kevin Singleton	Ongoing process 2021- 2024. cers in signposting comn	The scope for supporting domestic retrofit using S.106 monies are considered.	nding and recommends			
Recommendation 23	the council increases re	sources so it is able	to support bids through ith significant positive en	the application process a				
Executive Response	that results. The operation with the aim to increase re Community and Social En by offering community supproups and organisations Officers from the Talk Corto fund activities, services environmental projects. In	nal services provided I each and impact for al interprise (VCSE) to full oport and advice throu so that there is wider mmunity Division supply and projects. The self is support of environment	orting community group's activiting the Talk Community Divided the Services. The Talk Conductivities, services and pugh a model of self-help too access to funding advice. Foort Voluntary, Community arvice is available to all such ental projects the Sustainable. So far in 2020/21 the Tales.	ision are currently being demmunity division have been brojects and the redesign and ls, as well as upskilling the and Social Enterprise (VCS) organisations including the bility & Climate Change teal	eveloped and redesigned in supporting Voluntary, sims to increase this reach se supporting community SE) organisations seeking ose developing m will provide technical			

	organisations to secure £1 moving forward.	1,253,620 for environ	mental projects and activitie	ies and will continue to supp	ort these organisations
Action		Owner	By When	Target/Success Criteria	Progress
 Continue to actively promote the structure of the structure of the projects. Continued joint working of the Tall and Sustainability and Climate Chof environmental bids. 	und environmental alk Community Division	Nina Bridges	Ongoing.	VCSE organisations supported in the securing of grant funding for environmental projects.	
a				shire Warm having regard iduals to make behaviour	
T c 2	contract will be reviewed a 2020/21, however energy	and either extended on the efficiency measure in going to promote the se	or re-tendered. KHW has sunstalls and physical home vervice and associated sche	ye Energy Agency, will run u upported over 900 househol visits are down on previous y emes and funding through a	lds through the course of years as a result of the
Action		Owner	By When	Target/Success Criteria	Progress
 Continue to promote KHW using a 2021/22; Increase uptake of energy efficier home visits as County transitions 	ency measures and	Richard Vaughan	June 2021	Maintained household engagement levels and increased realisation of energy efficiency installs.	In quarters 1-3 of 2020/21: • 893 households have received advice through KHW (target 750); • 35 energy efficiency measures installed;

Action	ecologist. In order to consider the inc consider the current and fu commitments on the climat Environment Bill.	iture resource require	ements to deliver the statut	ory planning function, to m	eet the Council's	
	In order to consider the inc consider the current and fu commitments on the climat	iture resource require	ements to deliver the statut	ory planning function, to m	eet the Council's	
	We do also require sufficie planning consults and proc					
	a leading role engaging in	strategic and proactiv	e work including the devel	opment of a new Nature S	cipal Ecologist will also take strategy, addressing the nosphate pollution within the	
Executive Response	Accepted, in part.					
`Recommendation 27	The council should have sufficient expertise and resource to carry out proactive works to protect the natural environment with a focus on wider ecological concerns in addition to responding to planning applications. The council should therefore appoint a dedicated officer to carry out proactive works.					
					 7 home visits completed; 8,879 'hits' to KHW website; 36 separate marketing activities completed and 48 staff/stakeholders engaged for fuel poverty training and affordable warmth network facilitation. 	

Strategic review of the Built & N consider current and future resonant		Ben Boswell	Sept 2021.	Review undertaken.			
Recommendation 28				making the data contained there	ein an up to date and		
Executive Response	up to date and we are cu	urrently working with	partners and volunteer	iterative process to enable the re rs to do this. Due to resource cor tinue to explore other funding opp	nstraints it is not possible to		
		ed from the outset by	y Herefordshire Council,	in 2001 as a 'not for profit' orga , operates on a self-financing mo in the county.			
	The HBRC is proactively order to expand and upda			ing agreements with recording gr	oups across the county in		
	HBRC officers are also seeking alternative funding opportunities and are developing external grant applications in order to further develop the website, to enable online data requests and to free up officer time to input and improve data.						
	However we are proactively working with partners and looking to make a funding application to the Heritage Lottery Fund which will help to update the records.						
	The service is also working in partnership with Herefordshire Wildlife Trust (HWT) to review the current criterion for the designation of Local Wildlife Sites, to resurvey the existing sites is to be undertaken this year in partnership and new sites identified next year, which will enable HBRC to update this dataset.						
	HBRC & the council are also working in partnership with Malvern Hills AONB to share data for the Nature Recovery Network pilot scheme which is currently underway.						
	The Wye Valley AONB had ecologists. HBRC will con			k of habitats in AONB through a բ ng agreement (this year).	project in 2017 with trainee		
Action		Owner	By When	Target/Success Criteria	Progress		
Funding application developed Lottery Heritage Fund.	and submitted to the National	Liz Duberley	March 2022.	Application submitted / Successful.			

Partnership working with the Herefordshire Wildlife Trust to resurvey the Local Wildlife Sites.		Liz Duberley	March 2022.	Updated datasets.				
Recommendation 29	A soil strategy for the	A soil strategy for the County should be produced as a matter of urgency.						
Executive Response	infrastructure and soil. In leaching in line with Def	It is envisaged that the proposed nature strategy will encompass all areas of the natural environment including air, water, grainfrastructure and soil. It will set out good practice in terms of soil management in order to address soil erosion and nutrient leaching in line with Defra guidance on Catchment Sensitive Farming Measures and Farming Rules for Water. This will also link with the existing partnership work on soils through the Herefordshire and Marches Nature Partnerships and the delivery of the Marches Environment Strategy 2020-2023 which includes agriculture, soils and woodland as a key strate						
Action		Owner	By When	Target/Success Criteria	Progress			
Soils to be included within the on Nature Strategy.	development of the proposed	Liz Duberley	Feb 2022.	Adoption of Nature Strategy.				
Recommendation 30	b. The council sho semi natural woodland c. That the busine d. That training be key stakeholders who e. Recognise the public.	roach by statutory ould adopt a Hedge d. ess case for another provided on sustation look after green op importance of effec	undertakers to rewilding row Manifesto as part or cut and collect mach inable verge managenen spaces including letive communication in	of the emerging tree strategy ine is developed. nent as part of a Parish Sumi	nit meeting inviting other			
Executive Response	b. Accepted in partc. Accepted in partd. Rejected.e. Accepted.	 a. Accepted in part, subject to Nature Strategy review. b. Accepted in part, subject to Nature Strategy review. c. Accepted in part, subject to development of business case. d. Rejected. 						
				Council has allocated £2.299m innovative new project seeks to				

	ccepted						
	he council should, in o egistered under Tier 3			plore getting local authority v	verges in Herefordshire		
Maintenance & Biodiversity Net Gain proj	ect.			·			
Development of business case for addition machine to be included within the Extra C		Ben Boswell	Aug 2021.	Business case developed.			
the Nature Strategy.	and out and collect	Pon Poowell	Aug 2021	Puoinaga agga			
Consideration of a Hedgerow Manifesto a rewilding verges to be considered through		Liz Duberley	Feb 2022.	Inclusion in strategy.			
Action	and any graph to	Owner	By When	Target/Success Criteria	Progress		
Action	likely to be filore t		Py Whon	Target/Sugges	Drograge		
	through the corpo for example worki this within the Cou	rate communicatior ng with tree warder uncil's mapping. Thi ample the Council I	is channels. Further op is and members of pub is would enable us to a	nication in advance of any chang portunities for partnership working lic to identify species of trees wind ddress the ecological emergence erent species at the King George	ng will also be considered, thin settlements and include by through increased diversity		
		•	so of offoctive commun	vication in advance of any chang	use which will be promoted		
		not currently have t nancial pressures.	he resources to undert	ake this proposal and is unable	to commit additional		
	 The consideration of a business case for a new cut and collect machine will be included within the Extra Ordinary Highways Maintenance & Biodiversity Net Gain project. 						
	to calculate percentage of canopy coverage in the urban area. Officers will also explore the potential to broaden the urban area. Officers will also explore the potential to broaden the urban area.						
	This work will also be informed through the recent purchase of new mapping software for Hereford city that enable						
		ture Strategy seeks to protect and enhance biodiversity and key to this will be consideration of ees. As such the proposed response is to include consideration of a Hedgerow Manifesto through the his strategy.					
	and to deliver biod increased tree cov		part of highway mainte	enance and will include enhance	ements to verges and		

The council is currently working with numerous partners including Balfour Beatty Living Places, Herefordshire Wildlife Trust and several other wildlife organisations on the 'Verging on Wild' project. This partnership activity has identified 10 sites to undertake this activity which is currently being reviewed by the officers with BBLP.

Officers can make contact with Verging on Wild to investigate this further and can also obtain mapping of Sites of Importance for Nature Conservation (SINCs) to assist with identifying further sites for possible intervention.

BBLP also offered parish councils the opportunity to change to their mowing regime to promote wildlife although this has had limited take up.

Officer will investigate the opportunity for local authority verges to become registered as part of Environmental Land Management Schemes.

Action	Owner	By When	Target/Success Criteria	Progress
Consider opportunity for local authority verges to become registered as part of Environmental Land Management	Liz Duberley	March 2022.		
Schemes.				
Continuation of partnership working on the Verging on Wild project.	Spencer Grogan	March 2022.		
Further promotion to Parish Councils to enhance wildlife through changes to mowing regime.	BBLP	March 2022.	Additional Parishes amending mowing regimes.	

Recommendation 32

A strategic approach to biodiversity net gain should be established, working alongside partners to aggregate biodiversity net gain across the County and maximise the benefit. Carbon sequestration and offsetting should be pursued together with the scope for the County to benefit economically from these actions through the development of a business case. The Council should engage with other landowners highlighting the potential gain to them of tree planting and offer support to owners in growing;

- a. A record should be kept of number of trees planted, and felled, their age, location and regrowth plan for example a running counter on the website since the declaration of the climate and ecological emergency.
- b. The council should explore options for an open market trading platform for biodiversity and carbon.
- c. The council should take every opportunity to expedite tree planting on council owned land where appropriate, including closed landfill sites.

Executive Response

- a. Accepted in part, a record of tree planting facilitated, enabled and delivered by the Council to be maintained.
- b. Accepted in part, phosphate trading platform is currently being explored.

c. Accepted.

The County Plan sets out a strong commitment to 'Protect and enhance the county's biodiversity, value nature and uphold environmental standards' and the Nature Strategy proposed within the Corporate Delivery Plan will further develop the Council's strategic approach to biodiversity net gain.

As a committed member of the Herefordshire Local Nature Partnership the council will continue to work with partners to maximise biodiversity net gain across the County.

Offsetting will also come forward as part of the Environment Bill. The delivery of biodiversity net gain where it cannot be achieved on site therefore needs to be incorporated into section 106 contributions as part of the planning process. This will also be guided by the timescales of the Bill and the Environmental Land Management Scheme (ELMS).

Further examples of existing activity and partnership working include:

- Partnership with Natural England and Herefordshire Wildlife Trust to develop Nature Recovery Networks (NRNs) for the
 county which will help to identify opportunities for offsetting. Officers are also on the steering group for the NRN pilot
 scheme in the Malvern Hills AONB which is trialling the Gloucestershire model.
- The Council is investigating the opportunities to utilise s.106 contributions for phosphate credits through the development of a new phosphate trading platform which could then be used to fund projects to improve water quality such as wetlands.
- The Council has also commissioned the Wye & Usk Foundation to identify areas of land at risk of a higher degree of phosphate leaching as well as projects to address the pollution. This will allow the council to identify further strategic projects to improve water quality and rewilding.
- Through the Green Space Enhancement Project as part of the Towns Fund accelerated funding programme the Council is providing 519 trees free of charge to residents and organisations in Hereford City, ~80 new landmark trees in self-watering planters and planting ~90 large trees across the Hereford Enterprise Zone.
- The Extra Ordinary Highways Maintenance & Biodiversity Net Gain project will also include significant tree planting across the public realm.

Action	Owner	By When	Target/Success Criteria	Progress
Record of tree planting facilitated, enabled and delivered by the Council to be maintained.	Liz Duberley	Ongoing.		

Tree planting enabled through the Towns Fund Green Space Enhancement Project to be mapped on the Council's website.		Ben Boswell	July 2021.	Website updated.	Free tree offer already includes permission from tree recipients to enable the mapping.	
Completion of phosphate trading pla	atform.	Liz Duberley	April 2021.			
Recommendation 33				ementation of a water pro ution (Wye and tributaries)		
Executive Response	Rejected. The council's legal team have provided advice in a meeting on 5 January 2021 regarding Water Protection Zones (WPZ) and how they work, and who is legislatively able to seek one. The council has been in discussion with the Environment Agency (who are the only ones able legislatively to make an application to the secretary of state for a WPZ) and other Nutrient Management Board partners to understand the process behind this. The first stage would be detailed modelling to demonstrate the need for a Water Protection Zone (WPZ), in order to put a business case to DEFRA should the Environment Agency and Natural Resources Wales wish to proceed. Councillors and officers have met with local MPs to request intervention and a list of proposals for funding is being put forward, with the alternative being to lobby the Environment Agency and Natural Resources Wales to press for a WPZ. The process of seeking a WPZ can take up to 10 years, with only one so far in the UK.					
Action		Owner	By When	Target/Success Criteria	Progress	
A list of actions for DEFRA shall be performed through a working group which is continuous Environment Agency.		Ben Boswell	July 2021.	List accepted by MPs and Defra.	List for the MPs attains financial support from Defra.	
Recommendation 34	The council should expl EV charging points.	ore the use of counc	cil land for solar farms an	nd where appropriate cou	ncil car parks linked with	
Executive Response	Accepted, in part. The Sustainability & Climate Change team have previously carried out a scoping exercise for solar farms with the ex-landfill site at Stretton Sugwas identified as a potential location, however after investigation with an installer and community support the site was not deemed suitable. The Sustainability & Climate Change team will identify council owned car parks with sufficient electrical demand for solar photovoltaic (PV) installations.					
Action		Owner	By When	Target/Success Criteria	Progress	
Review electricity demand of	council car parks.	Richard Vaughan	June 2021.	 Review of car parks complete. Feasibility of Garrick Multi- 	A provisional survey has revealed that Garrick Multi-storey car park has enough energy	

Carry out a feasibility study on Garrick Multi-storey car park.				storey car park carried out.	consumption to support a solar PV installation.		
executive.	ical Emergency Policy Committe	•					
Recommendation 35	progress and avoid dup a. Specifically the C	b. The work of the Committee and others should guide the council's actions to ensure it is moving in the right					
Executive Response							
Action		Owner	By When	Target/Success Criteria	Progress		
Review of SPD on Intensive Livestock Units and River Quality.		Sustainability & Climate Change Team	December 2021.	Review complete.			
Review of SPD on Environmenta	al Building Standards.	Sustainability & Climate Change Team	December 2021.	Review complete.			
Review ecological checklist		Sustainability & Climate Change Team	July 2021.	Review complete.			
Recommendation 36				of the Environment Agenc	y and work more closely		
Executive Response	Accepted. The council chairs regular risk in a collaborative mar Herefordshire Local Natur	Accepted. The council chairs regular meetings with the Environment Agency for the purpose of identifying opportunities to reduce flood risk in a collaborative manner. In addition both the council and the Environment Agency are committed members of both the Herefordshire Local Nature Partnership and Nutrient Management Board. These groups work across a number of issues including land use, water quality and reducing phosphate levels in the River Wye catchment area.					
Action		Owner	By When	Target/Success Criteria	Progress		
Continue to meet and work with the Environment Agency for the purpose of identifying opportunities to reduce flood risk in a collaborative manner and reduce phosphate levels.		Steve Hodges/ Ben Boswell	Ongoing.				

Recommendation 37	Wye & Usk foundation	and others, with		erefordshire local seal of q	orting existing work by the uality. The produce should
Executive Response	Rejected.	•			
	Currently the council do	es not have the res	source or expertise to set	up a local seal of quality for p	produce.
	Through the delivery of	the Sustainable Fo	ood Places <u>SFP framewor</u>	k we aim to tackle 6 key area	S:
	 'Build public awa 'Tackle food pov 'Create a vibrant 'Transform cater 	areness, active food verty, diet related ille t, prosperous and c ring and procureme	approach to good food go d citizenship and a local g -health and access to affo diverse sustainable food e ent and revitalise local sus ergency through sustainab	ood food movement', ordable healthy food', conomy',	nd to food waste'.
	good food movement', A	Area 4 'promote he od production and	althy sustainable and indeconsumption and resourc	bout good local food' and 'fos ependent food businesses to e efficiency' & Provide trainin	
	within 7 catchment area slow the flow of water a scheme. Details about t	is, providing them wind reduce flood rish he grant scheme, t	with tailored advice about k. To help implement thes) scheme the council have be how they can alter their land the changes the council have r ave worked in and case study dshire.gov.uk/nfm	management practices to hele an an NFM Construction grain
	The work has been pror Worcester and from BB			d has received media covera	ge from BBC Hereford &
	As part of the climate ac Wildlife Trust to promote			working closely with the NFL	J, Farm Herefordshire and the
Action		Owner	By When	Target/Success Criteria	Progress

Continue to work with landowners and promote best practice on NFM.		Steve Hodges	Ongoing.			
SFP co-ordinator grant application		Lindsay Macardy	Dec 2020	Success	Co-ordinator in post Jan 2021	
Expansion in membership of Food allia	ance (leading SFP)	Lindsay Macardy	Ongoing	Increasing numbers	Additional members March 21	
Mapping of current county-wide food a	activity	Lindsay Macardy	Ongoing	Map produced	Mapping ongoing	
SFP criteria gap analysis & initial action	on plan development	Lindsay Macardy	July 2020	SFP 6 month action plan	Ongoing	
Recommendation 38	The council should work	with Parish Counci	ils and partners such as	Sustrans and the Local A	ccess Forum to map	
	potential cycle and walk				•	
Executive Response	Accepted.					
•	The council is planning to progress development of the Local Cycling and Walking Infrastructure Plan (LCWIP). In progress the LCWIP over the next year it will engage with key stakeholders including parish councils, Local Access Forum and other					
	relevant consultees. This	will include review of	rural cycle routes which ar	e already identified and cor	nsideration of new routes	
				ent opportunities for leisure		
	contribute to tourism oppo				, ,	
Action		Owner	By When	Target/Success Criteria	Progress	
Subject to cabinet confirming next steps in development of		James Fishlock	March 2022.	Completed LCWIP.		
transport strategy and agreement to a				'		
resource, progress LCWIP during 202	• • •					
Recommendation 39		rural roads should l	be investigated to create	cycle ways with a view to	purchase or lease the	
Executive Response	existing highways. Any as and the potential costs of	sessment of these ro schemes. As per reco n important wildlife as	utes would need to consid ommendation 31 it is impo	allow for consideration of ruler the appropriate design in rtant to recognise that 'strip dentify these for cycle route	ncluding if land was required s of land alongside rural	
Action	,	Owner	By When	Target/Success Criteria	Progress	
Subject to cabinet confirming next step transport strategy and agreement to a resource progress LCWIP during 2021	llocate appropriate	James Fishlock	March 2022.	Completed LCWIP.		
Recommendation 40		implemented acros	s Hereford, the market t	owns and around schools	s, countywide.	

Executive Response	designed within public real sufficient capital funds and Following the motion by cointroduction of area-wide 2 investigation would be und 20mph limits was secured investigation of area-wide.	t Plan includes generalm projects and 20md meeting the require ouncil that 'this Coun 20mph speed limits a dertaken subject to see a lin 2020 through the 20mph speed limits ding business case is	eral policies supporting the interpretation physical policies supporting the interpretation physical process for schools these dements through the Traffic Rencil requests that the executive across Herefordshire's towns across Herefordshire's towns across Herefordshire's towns to be developed to undertailese.	can only be implemented some can only be implemented some case of the case of	ation concerning the ers confirmed that an ome funding for temporary yet been secured for the s has not yet been
Action	1 ,	Owner	By When	Target/Success Criteria	Progress
Subject to securing funding, commission an investigation of 20mph zones for Herefordshire's towns and major villages. The outcome of this investigation to form funding submissions to progress the implementation of limits prioritised around those which would provide the most significant benefits in terms of safety, modal shift and with greatest level of community support.		James Fishlock	Capital funding business case to be developed for countywide development of 20 zones, by September 2021. Hereford 20 Zones to be developed by March 2022.	Funding secured for investigation. Subject to the first action being completed: Investigation undertaken. Prioritised programme developed. Schemes implemented.	
Recommendation 41			veloping school travel plans hildren and parents should		jing travel to school
Executive Response	Accepted. Support for school travel p programme which has bee Access Fund). A review of	olanning has focused en funded via externa f approaches and pre	d on Hereford schools in rece nal revenue grant (local susta referred model for delivering on tywide support and how this	ent years through the Destii ainable transport fund and ir countywide school travel pl	n more recent years
Action		Owner	By When	Target/Success Criteria	Progress
Review countywide school travel plan support and identify preferred approach, resource requirements and funding sources.		Ben Boswell	March 2022.	Review completed and approach to supporting countywide school	

				travel planning identified	
				and implemented.	
Recommendation 42	To address the issues of	f rural transport the	council should pursue fu	nding to support innovat	ive transport schemes
		ctor including dema	nd responsive transport	(DRT), car clubs and low	traffic neighbourhoods
Executive Response	Accepted.				
					nsport strategy. A Cabinet
				uncil. Innovative transport s	schemes within the
	community will be consider				
					n the recommendation) will
				during 2020/21 an expres	
				n the county. Unfortunately	
		•	•	e opportunities arise. DfT h	
				ould also set out new fundi	schemes outside of London
Action	and is also committed to p	Owner	By When	Target/Success	Progress
Action		Owner	by Which	Criteria	l rogicss
A Cabinet report is progressed to con	sider the allocation of the	Steve Burgess	Cabinet report is due	Funding submissions	
budget set at full council.		(passenger	for consideration May	pursued in relation to	
Monitor opportunities to pursue fundir		transport)	2021.	funding opportunities.	
schemes to support transport for rural			Ongoing.		
locations. Any funding submission will		James Fishlock			
with the council's financial procedures	s rules.	(infrastructure)			
		Dan Danwall			
		Ben Boswell (behaviour			
		change/shared			
		mobility)			
Recommendation 43	A 'shop drop' scheme sl	3 /	to support car-free city a	and town centres to enab	le shoppers to park on
					ocation or bus stop. This
				te alternative delivery mo	
Executive Response	Accepted, in part.		<u> </u>	•	
_		ity hubs will form part	of the active travel compor	nent of the further work dev	eloping the Hereford
	Transport Strategy which	will consider this oppo	rtunity for both the city and		
Action		Owner	By When	Target/Success Criteria	Progress

Develop concept designs for mobilit development of the package of activ		James Fishlock	March 2022.	Locations and concept designs for mobility hubs.			
Recommendation 44	provision of infrastructu a. Reduce on street b. Work place levy of	ure to support active t parking and replace	e travel e.g.; e with infrastructure for cy ncil with funds used to ind	robust communications a			
Executive Response	Accepted, in part. Options for car parking management including those set out in parts A, B and C in the recommendation will be reviewed during 2021/22 to identify preferred solutions which will help manage demand particularly for shorter distance trips made by car. Options will need to consider the important role parking plays in providing access to key services (particularly for rural residents, elderly people and people with disabilities) and supporting vibrant local economies as well as the important contribution which parking income makes to supporting transport services including subsidised buses.						
Action		Owner	By When	Target/Success Criteria	Progress		
Undertake parking review as part of the local transport plan update.		Steve Burgess	March 2022.	Revised parking strategy included in draft LTP for council adoption by council.			
Recommendation 45	The Group recognises the existing work by officers to support the retrofit of fuel poor households. It recommends an investigation into the potential for a local 'green deal' option potentially through the establishment of a social						
Executive Response	enterprise to support the retrofit of the largest domestic users of energy in the County Accepted, subject to further decision. The council is committed to the continuation of the support provided by the Keeping Herefordshire Warm service. The council also aims to support the development of domestic building retrofit programmes to further improve the energy efficiency of Herefordshire's housing stock, reducing carbon emissions, improving wellbeing and tackling fuel poverty. Subject to governance and funding, the council will develop a long term countywide retrofit strategy that seeks to facilitate the retrofit of buildings to a much higher standard, help to reduce environmental impact, fuel poverty and improve the quality of life for residents. The study will provide a robust business case to be made to the capital programme in September 2021. In addition to the strategy the council will support fuel poor households to install energy efficiency measures through the upcoming Green Homes Grant Local Authority Delivery (GHG LAD) Phase 2.						
Action		Owner	By When	Target/Success Criteria	Progress		
To prepare a cabinet member report development of a Herefordshire Ret		Richard Vaughan	May 2021.	Governance obtained.	Report drafted. Specification of works for		

					the county strategy currently being drafted.		
Develop a business case to appl programme for a domestic energ deliver countywide retrofit.		Richard Vaughan	September 2021.	Partner engagement to take place and governance secured.			
Submit informed proposal to Gre Authority Delivery (GHG LAD) Pl support fuel poor households to measures.	nase 2 project in order to	Richard Vaughan	May 2021.	Securing GHG LAD2 funding.			
Recommendation 46		Consideration should be given to use of alternative fuel market for council fleet and contractors when vehicles/contractors are commissioned.					
	cars and six fully electric to be replaced in 2026 wh considered before fossil full through the recently updates.	cars were purchased then a further green flewel powered vehicles. ated decision making the all decisions relating	for use as pool vehicles et review will be underta	fleet of vehicles. Included withing or as service vehicles for courtaken to ensure that alternate personant consider their environment vehicles will take this into account the consider the consideration and consideration that the consideration is considerated to the consideration that alternated the consideration is considerated to the consideration that alternated the consideration that consideration the consideration that the consideration	ncil teams. The fleet is due owered vehicles will be mental impact as part of		
Action	,	Owner	By When	Target/Success Criteria	Progress		
In 2026 when the corporate fleet is reprocured non fossil fuel powered vehicles will be considered before fossil fuel powered vehicles.		Richard Vaughan	2027.	All replacement vehicles consider alternate fuels including hybrid and full electric before internal combustion engines are considered.	Thirteen vehicles to date are electric hybrid or fully electric representing 29% of the fleet and 31% of fleet mileage.		
Recommendation 47	The use of hydrogen as	an alternative fuel for	or long range vehicles	or HGVs across the County	should be explored		
Executive Response	Setting the Challenge Par	per: Decarbonisation of	of Road Vehicles ¹ . This	et out by government in its Dec will be a government led appro when government sets out its D	pach which would enable		

 $^{^1\} https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/932122/decarbonising-transport-setting-the-challenge.pdf$

	funding research and dev hydrogen technology stat "Hydrogen: Electric battel road, marine and rail veh	velopment into a num ting: eries are a viable tech nicles is not yet clear.	nber of areas of intere anology for smaller ve Hydrogen is a potent	ent until spring 2021). Government est to support decarbonisation of translation of translation of the translation, and the UK has a number for translation.	ansport and this included ering a solution for larger
Action	centres that could readily	owner test the viability of the Owner	ne nydrogen economy By When	y for transport." Target/Success	Progress
			-,	Criteria	
Review government's Decarbonising 1	ransport Plan and	Steve Burgess	Ongoing.	Approach developed to	
promised accompanying Science Plan	ı which are due spring			alternative fuels in	
2021, following Decarbonising Transpos	ort, and clarify further			response to government	
actions the council might take in support	orting hydrogen as an			lead following on from	
alternative fuel option for road vehicles				Decarbonising	
·	-			Transport.	
Executive Response	allocation of funding (pa	particularly capital) a mework for positive	and in the decision r e and collaborative e	engagement with key partners to	·
Executive Response		Strategy will conside	the council's approa	ach to managing Natural Capital acr	ross its landholdings.
	capital, the proposed resp	ponse is to formally i	nvite the LNP to cons	ching strategic partnership for the e sider the development of a Natural ndation to the emerging Herefordsh	Capital management plan
				en elsewhere. For example, Warwic them and others to assist with the s	
				essment of Ecosystem Services (M	

Action	currently proposed in the	Environment Bill. Herefordshire Clima of the six themes the	ate and Nature Partnersh	ip will consider Natural Capita ction plan.	
Action		Owner	By When	Target/Success Criteria	Progress
Best practice review of Natural Capita		Liz Duberley	July 2021.		
Proposal to Herefordshire Local Natur Herefordshire Natural Capital manage		Ben Boswell	July 2021.		
Consideration of councils approach to development of a Nature Strategy.	Natural Capital through	Liz Duberley	Feb 2022.	Adoption of Nature Strategy.	
Recommendation 49	A fund to be establishe	d to support busin	esses to contribute to	carbon reduction or ecolog	ical restoration
Executive Response	reduction or ecological rework locally. The council will continue active grant schemes in some schemes in some schemes in some schemes applications in Hele Business Energy across the Marcher resource usage a Through the Acceptation increase tree converged by the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration including the Acceptance in the Council is proactively restoration in the Council is proactively restoration.	to look to national grapport of carbon reble Energy (MarRE) lable to eligible businefficiency. This scherefordshire ahead of Efficiency Programmes and Worcester. Are carried out before elerated Towns Fundoverage and improving Hereford City ceres of exploring ways to a Additional Restriction	rants to support carbon reduction or ecological resistant supports business to that supports business to install a renew eme has been a great suffer project completion at the (BEEP) which similarly assessments of improvents grants of up to 40% are also trees have been give local biodiversity. In adottre and a further 88 largers are non-specific, national as Grant fund and Commerce and commerc	uptake of renewable energy a rable energy installation to recuccess in Herefordshire and is need of 2021. It is a European funded grant ments that can be made with remade available to help implesiven out to residents and local dition to this c.80 large 'feature trees will be planted at the Hunds in support of carbon remunity Renewal Fund. On the	pration. Current examples of across the Marches. Up to duce carbon emissions and a currently closed to a scheme that operates respect to energy and ement the recommendations. Il businesses in Hereford City re' trees will be located in self Hereford Enterprise Zone.

an opportunity to receive up to £3m of funding support. The fund can support Investment in skills, investment in local business, investment in community and place, and supporting people into employment. The prospectus states 'proposals should demonstrate the extent of contribution to net zero objectives or wider environmental considerations. Projects should be based on low or zero carbon best practice, adopt and support innovative clean tech where possible and support the growing skills and supply chains in support of Net Zero where possible'. In taking forward this fund the council will seek project proposals that support businesses to contribute to carbon reduction, as well as developing retrofit skills and green building skills development programme.

In addition to grant schemes administered by the council, the Marches Growth Hub developed by the Marches Local Enterprise Partnership (LEP) act as a single point of contact and signpost businesses to available loans, support and advice including

support for business to reduce their carbon and ecological impact.

Action	Owner	By When	Target/Success Criteria	Progress
Through the Community Renewal Fund seek project proposals that will support businesses to contribute to carbon reduction, and develop retrofit and green building skills	Roger Allonby	18 th June 2021	Proposal finalised.	Awaiting further guidance on the fund from government, prior to seeking project proposals.
Subject to government approval, contract and manage the delivery of the proposed projects.	Roger Allonby	September 2021.	Numbers of business assists to reduce carbon.	
Evaluate uptake/ impact and feedback on the schemes offered to inform future schemes by end of May 2022.	Roger Allonby	June 2022.		
Continue to support BEEP in Herefordshire	Richard Vaughan	December 2022.	The provision of 60 free energy efficiency assessments to SME's in Herefordshire and a target reduction of 591 tonnes of carbon dioxide per annum in Herefordshire.	

Recommendation 50

The Group would recognise the excellent existing work of Talk Community and recommend it explore support and actively engage with single person households to improve or enhance resilience and prepared for the effects of the climate and ecological emergency

Executive Response

Accepted, in part.

	Council to work together took out for one another a ages and to support the water from small acts of kindne partnerships with the Police A parish summit on common communities and to conting the Hubs can be used as Ecological Emergency (Clathe hubs. The council will The Talk Community tean	to make our community and take pride in the powhole population which ess such as looking out ce and NHS – our confunity resilience is due nue working in partner anchor points within EE), as a part of this pexplore recruiting or the will be working with	place you live. The scheme is h includes single person how ut for a neighbour, to volunte mmunities are the beating he e in May to further support to rship to build on the excelled communities to provide edu	work. To enable residents is specifically designed to buseholds. eer-run community hubs acteart of Herefordshire. the excellent work carried ont work undertaken during ucation and awareness arould provide in ons on the CEE. and Emergency Planning tea	to take care of themselves, be all inclusive, across all cross the county and out by parishes and floods and Covid-19. bund the Climate and formation sessions through
Action		Owner	By When	Target/Success	Progress
 Opening of 50 Talk Community to support residents. Host Parish summit on community with Directorate Services build on community resilience. Explore recruiting or training of the CEE. 	unity resilience. s team and partners to	Amy Pitt	 50 Hubs due to be open by March 2022. Parish summit in May. Continue working with communities to continue to develop and build resilience. Explore recruiting or training community champions by September 2021. 	50 Hubs live across county. Parish summit held. Continue working with communities.	17 Hubs are open, due to the Covid-19 pandemic, information sessions are currently being held online.
Recommendation 51	Where the council provi	des schools meals t	they must be nutritious, lo	ocally sourced, low carbo	on and ethical
Executive Response	Accepted, in part.				

The council doesn't currently provide school meals, each school contracts its own service with each governing board responsible for school food provision and school food standards compliance. Historically there have been many small providers across the county rather than a few large caterers which adds to the complexity of the issue but this also provides opportunity. Through the delivery of the SFP model we aim to tackle 6 key areas:

- 1. 'Take a strategic and collaborative approach to good food governance and action',
- 2. 'Build public awareness, active food citizenship and a local good food movement',
- 3. 'Tackle food poverty, diet related ill-health and access to affordable healthy food',
- 4. 'Create a vibrant, prosperous and diverse sustainable food economy',
- 5. 'Transform catering and procurement and revitalise local sustainable food chains'
- 6. 'Tackle the climate and nature emergency through sustainable food and farming and an end to food waste'.

More specifically under area 3 'Promote the adoption of holistic food culture transformation programmes in a range of settings e.g. schools'

Action		Owner	By When	Target/Success Criteria	Progress
SFP grant application		Lindsay MacHardy	Dec 2020	Grant award	Co-ordinator in post Jan 2021
Expansion in membership of Foo	od alliance (leading SFP)	Lindsay MacHardy	Ongoing	Increasing numbers	Additional members March 21
Mapping of current county-wide	food activity	Lindsay MacHardy	Ongoing	Map produced	Mapping ongoing
SFP criteria gap analysis & initial action plan development		Lindsay MacHardy	July 2020	SFP 6 month action plan	Ongoing
School food project plan		Lindsay MacHardy	August 2021	Delivery plan approval	
Recommendation 52			<u> </u>	of green space in the more ur	
		•		reloped to facilitate residents i roductive use of that land.	n the countryside who
Executive Response	of the SFP model we a 1. 'Take a strategi 2. 'Build public aw	ored within our approach im to tackle 6 key areas: c and collaborative appro areness, active food citiz verty, diet related ill-heal	pach to good food go enship and a local g	ood food movement'	nodel. Through the delivery

4. 'Create a vibrant, prosperous and diverse sustainable food economy'

'Transform catering and procurement and revitalise local susta	inable food chains'
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6. 'Tackle the climate and nature emergency through sustainable food and farming and an end to food waste'.

In particular area 2 'Foster food citizenship and a local good food movement' by ensuring communities can access and take control of green, brownfield and unused building spaces and increasing participation in food growing by increase in allotment provision, incorporating growing sites into developments and edible landscapes.'

In key area 6 'develop & deliver a land use and management strategy that protects and makes land available for community

Action		Owner	By When	Target/Success Criteria	Progress		
SFP grant application.		Lindsay MacHardy	Dec 2020	Grant award.	Co-ordinator in post Jan 2021.		
Expansion in membership of Foo	od alliance (leading SFP).	Lindsay MacHardy	Ongoing	Increasing numbers.	Additional members March 21.		
Mapping of current county-wide food activity.		Lindsay MacHardy	Ongoing	Map produced.	Mapping ongoing.		
SFP criteria gap analysis & initial action plan development.		Lindsay MacHardy	July 2020	SFP 6 month action plan.	Ongoing.		
	b. Support the W areas including the G networks.	ye Valley (including the	Monnow Valley) k link to the other M	g natural beauty (AONB). be a national park (see Glover larches authorities to establis			
Executive Response	a. Accepted, in pa b. Accepted, in pa c. Accepted.						
		SSSI and SACs are the responsibility of Natural England who are consulted on planning applications. The council also have a duty to consider and protect these designations at a planning stage.					

Officers are currently working in partnership with HWT and HBRC to review Local Wildlife Sites, reviewing their criterion and survey sites.

Action	Hills AONB have been mo promoting this further. The Wye Valley AONB co	ooted as potential AOI ould be linked to the M moted following the G	NBs for a number of years lalvern Hills AONB as a na Blover Report. Officers coul	s in the north of the county and officers could investigational park, although this is d speak with the Wye Valle	also a decision for Natural
Explore potential to extend Shrops colleagues in Shropshire Council. Explore the potential to link up Wyoneighbouring authorities to create a Continue to support protection of Sworking in partnership with other a planning processes. Continued partnership working with	e Valley AONB with a national park. SSSIs and SACs by gencies and through our	Ben Boswell	August 2021.	Criteria Partners engaged.	
through the Herefordshire Local Na					
Recommendation 54		a more considered	approach to the sport wh	relating to temporary even nich acknowledges its imp	
Executive Response	development rights ("pd rights under Schedule 2 p normally made on a case need to be particularly stronger Herefordshire. If an article 4 direction is to the article 4 direction will rany representations concerned Local Government muconsidered in determining	ghts"). In the case of art 4 Class B (b) and by case basis where ong justified reasons to be made, consultatineed to specify a period area to be notified that whether to confirm the	off-road motor sports an ar Class BA(b) of the Order. It is necessary to protect lot for withdrawing pd rights reson will need to be undertaked of at least 21 days (stating be made to the Council at the direction has been must be direction. The Council we	nent Order 2015 ("the Order ticle 4 direction would need The use of article 4 direction cal amenity or the wellbeing elating to a wide area, such that ing the date on which that part of the Secretary of State for made. Any representations resuld not be able to confirm	I to be made to remove pd his to remove pd rights are g of the area. There will as the entire county of on. Notice of the making of period begins) within which Housing, Communities eceived must be the direction until after the
				the direction is served or permust again be served on a	

order. The Secretary of State must also be notified it has been confirmed. The Secretary of State has the power to modify or cancel article 4 directions at any time before or after they are confirmed.

Compensation can be due for abortive expenditure or other loss or damage directly attributable to the withdrawal of pd rights which includes works carried out under the pd rights before they were removed, as well as the preparation of plans for the purposes of any work. Loss or damage directly attributable to the withdrawal of pd rights would include the depreciation in the value of land or buildings, when its value with the permitted development right is compared to its value without the right.

As each article 4 direction has to be considered on the merits of each location, the impact of the motorsport has to be considered upon the environment for each bespoke location. It is not therefore possible to categorically state that the planning and legal officers can be supportive of proceeding to an article 4 direction for each and every site in the county, as its success cannot be guaranteed given the other agencies involved and likely legal challenge. That said, it does provide a legal remedy to remove the permitted rights enjoyed by motorsports who would otherwise not need to apply for planning consent if they use the land for less than 28 days a year for a motor sport, of which only 14 days can be for racing or practising for racing.

Action	Owner	By When	Target/Success Criteria	Progress
Planning officers to liaise with the council's let the merits in proceeding to an Article 4 Direct harm can be shown to be caused to the local environment.	ion in cases where enforceme		Legal support can be obtained to pursue with an Article 4 Direction.	
Recommendation 55 The c	ouncil should make a revolvi	ng loan fund available to v	victims of pluvial flooding caused l	by human activity, to

The council should make a revolving loan fund available to victims of pluvial flooding caused by human activity, to seek legal redress. Cases and progress should be publicised.

Executive Response

Rejected.

Under section 12 of the Local Government Act 2003 a LA may invest:

- (a) for any purpose relevant to its functions under any enactment, or
- (b) for the purposes of the prudent management of its financial affairs.

The use of the power is subject to guidance issued by the SoS under section 15. Guidance has been issued entitled Statutory Guidance on Local Government Investments for financial years commencing on or after 1 April 2018. The guidance is clear that loans come within the ambit of investments. As such the LA is expected to make a return on its investments and interest will be payable (which will need to be at commercial rates to avoid state subsidy rules). Note the guidance also refers to loans to third parties for economic growth purposes.

				n 2 of Localism Act 2011 (Bound				
	which is subject to restrict the 2011 Act.	tions i.e. the section	15 guidance and there	efore also applies to the general	power under section 1 of			
	landowners. It does not a	ppear that this purp	oose is related to any o	duals affected by flooding due to f the Council's functions as set o uncil would not appear to have th	out in legislation. As such			
	1/flooding?documentId=3	Advice to residents regarding flooding can be found on the councils website: https://www.herefordshire.gov.uk/roads-1/flooding?documentId=345&categoryId=200196 If government considers the severity, duration and extent of reported impact of a flood enough to trigger activation of the Flood						
				d impact of a flood effough to thi vill be published on: https://www.				
Action		Owner	By When	Target/Success Criteria	Progress			
The council website be kept up to date with the latest information regarding support after flooding.		Steve Hodges	Ongoing.					
		Proactively protect the ecology of potential development sites prior to planning permission being sought, mindful of implications for biodiversity net gain.						
Recommendation 56	implications for biodive		al development sites	prior to planning permission t	being sought, mindful of			
Recommendation 56 Executive Response	Rejected.	rsity net gain. a degree through th	ne existing Hedgerow R	Regulations and Tree Protection				
	Rejected. Whilst this is delivered to	rsity net gain. a degree through th	ne existing Hedgerow R	Regulations and Tree Protection				
Executive Response	implications for biodiversel Rejected. Whilst this is delivered to is no other legislation that ever higher level of protection proposed Nature Strategy and	rsity net gain. a degree through the is currently in place	ne existing Hedgerow Rethat the council can u	Regulations and Tree Protection tilise in this manner. Target/Success	Orders, unfortunately there			
Action Consideration of options to delivative through the development of the through recommendations for polygoing review of any new legi	implications for biodiversel Rejected. Whilst this is delivered to is no other legislation that ever higher level of protection proposed Nature Strategy and	a degree through the is currently in place	ne existing Hedgerow Rethat the council can u	Regulations and Tree Protection Itilise in this manner. Target/Success Criteria Inclusion in Nature Strategy and policy recommendations for	Orders, unfortunately there			
Action Consideration of options to delive through the development of the through recommendations for p	implications for biodive Rejected. Whilst this is delivered to is no other legislation that ever higher level of protection proposed Nature Strategy and olicy in the Local Plan. slation, in particular through the That this year's mailing why the Council has decomposed with the council has decomposed to	a degree through the is currently in place Owner Liz Duberley of annual Council clared the CEE, what is to achieve cannot be seen to achieve the seen to achieve cannot be seen to achieve the seen the seen to achieve the seen the seen to achieve the seen the s	By When Feb 2022. Aug 2021. Tax notices to resident goals have been sarbon neutrality. And	Regulations and Tree Protection itilise in this manner. Target/Success Criteria Inclusion in Nature Strategy and policy recommendations for Local Plan. Includes a statement from itet, and in outline, how can resident that each subsequent year as	Orders, unfortunately there Progress the Leader explaining sidents and businesses			

of communication residents in a plans in six k residents who achieve this a than a flyer was a communication of communication of communication and communication and communication and communication of communication of communication and communicati	ve consider that a better use of recations. The launch of the 'Hereform engaging and interactive way key areas (transport, housing and at they can personally do to mal ambitious goal together. The intervith the council tax letter which no information about climate change.	ordshire Zero Carbon and Nat or. The website will set out the range of the country of the count	ture Rich' website in Marc net zero carbon ambition f od and farming and land u also asks for ideas from re be better received, more in ecially in relation to the use	ch is intended to speak to for the county, our action use) as well as informing esidents as to how we can informative and interactive
Action	Owner	By When	Target/Success Criteria	Progress
Zero Carbon and Nature Rich website launch alongs establishment of Herefordshire Climate and Nature F		n July 2021.	Website launched and kept up to date.	Website has had a soft launch with partners.
Berkshire's for solar par investment l		nent bond which has reache	ed 50% of its target of £1	Im and will be used to pay
access to. W than the cost and the need A decision is maintained s	restanding of the executive that be a served as the served	percent over a five year term a gover the same repayment ter interest. to £941,000 of prudential borro . This would offer those school	alongside capital repaymerm, currently 0.8%. There rowing to install Solar PV vols, a zero cost solar install egy. Should the development	ents. This is a higher cost would also be set up costs where feasible on II and discounted energy ent of the strategy go ahead
this strategy	will consider the use of Commun		ds as one of the potential	funding options to deliver a
	will consider the use of Commun		Target/Success	Progress
this strategy retrofit progra	will consider the use of Communamme. Owner	By When Decision by April 2021 Programme to complete by April 2024.	•	

		the county strategy
		currently being drafted.